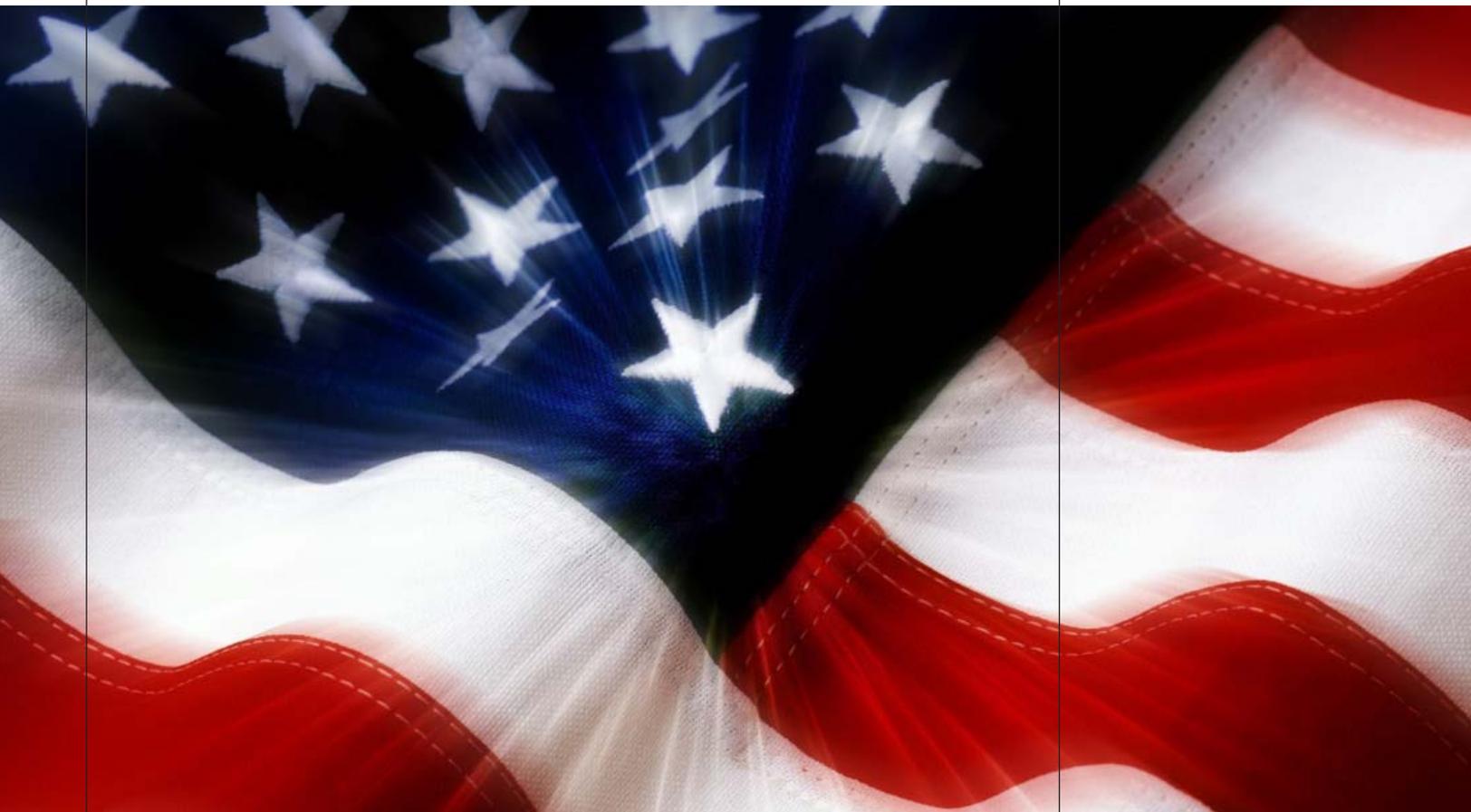


## Commentary: U.S. Election Cycle Ends With a Bang

With an early morning concession call to Donald Trump, Hillary Clinton brought to a close an election cycle unlike any in recent memory. The cycle was characterized by an unusual degree of animosity between candidates and even within parties and witnessed by an increasingly angry, dissatisfied, polarized, and divided American electorate. This latest surge of populism, which has been a major macro-thematic influence for the Dynamic Allocation Strategies (DAS) team for several years now, was again vastly underestimated by both pollsters and the betting markets.

Dynamic Allocation Strategies Team



## What Happened?

While we witnessed a somewhat similar lead-up and outcome early this summer with Brexit, in that case the polls indicated a close outcome but leaning toward “remain” while the betting markets heavily favored the same outcome.

On November 8, we witnessed polls and betting markets—both very heavily leaning toward a Clinton victory (despite some recent hiccups around her emails)—being turned upside down. Clinton’s choice to avoid several Midwest states (in the middle of the so-called “Rust Belt”), thinking them locked up, came back to haunt her as Trump continued to pound away and carried Wisconsin, Michigan (likely), Ohio, and Pennsylvania. That, along with big victories in Florida and Arizona, propelled him to a surprising victory.

Trump’s appeal as an outsider resonated with middle America, and his continued promises to focus on fixing the internal problems of the country and espouse the type of nationalistic tenets that have become a fixture of populist movements gained great traction among more than enough people not typically on the radar screen of the major media outlets. Trump successfully positioned himself as this cycle’s “change agent” (albeit quite differently from Obama’s efforts eight years ago), contrasting his outsider status with that of Clinton’s 30 years of public service.

While our most recent election probability matrix put a Republican sweep at 20%—a relatively slim chance even with recent upticks—our sense was that if Trump did find a “path to 270,” he would likely bring the Senate with him. We anticipated the potential for a large downside event in the case of a Trump victory and were able to rest relatively easy last night as the tide turned to Trump.

**“We were appropriately protected for a large downside event in the case of a Trump victory and were able to rest relatively easy last night as the tide turned to Trump.”**

— DAS Team

## Now What?

Uncertainty now reigns (versus the gridlock we expected would come from a Clinton victory and a divided legislature) and will likely remain to some extent through early next year as Trump’s cabinet appointees and path forward on issues such as immigration, trade, foreign relations, healthcare, and fiscal and monetary policy are clarified.

It remains to be seen whether (and how) the way in which Trump ran this campaign will have a lasting impact on how future election cycles evolve and/or how political parties in the United States coalesce around their chosen candidate. But of utmost near-term importance is how Trump will spend his time during the next couple of months—with whom will he meet, how will he refine and message his intended policies and goals, and whether he will truly work on the “unification” aspect that he emphasized in his acceptance speech early Wednesday morning.

**“Of utmost near-term importance is how Trump will spend his time during the next couple of months.”**

— DAS Team

## Forward-Looking Implications

Equity markets began to sell off the evening of November 8 as early exit polling indicated an unexpectedly strong early showing by Trump. Most (equity) futures markets, and a number of emerging market and Asian currencies, continued to sell off to overnight lows. The Mexican peso was down by as much as 13%, U.S. equity futures down more than 5%, and Japan equity futures down more than 6%.

However, as evening turned to morning in the United States, a marked rebound off lows was noted almost uniformly as investors began to digest the news and wrestle with the removal of one large uncertainty (that of the result) but face a forward-looking environment filled with even more and unexpected uncertainty. In this way, investors appear to be acting on the message learned from Brexit; however, it remains to be seen as to whether this immediate reaction proves appropriate.

**“Investors appear to be acting on the message learned from Brexit.”**

— DAS Team

### *Some aspects of our initial thinking revolve around:*

- A Republican sweep equates to a pro-business environment.
- Market gyrations (especially November 9's rebound from the overnight downturn) are likely a near-term overreaction to relief of removal of election uncertainty but, in our view, perhaps overlook policy and institutional uncertainty in the months ahead.
- The result strengthens the United Kingdom's hand and weakens European Union's hand in the Brexit negotiations.
- Italy's Prime Minister Matteo Renzi faces a large uphill battle in next month's referendum.
- Chancellor of Germany Angela Merkel also now faces a headwinds in Germany.
- France's Marine Le Pen, whose far-right National Front party has been building support for anti-immigration, anti-EU policies, has gained momentum in France.
- The probability of U.S. secular stagnation has dropped a bit.
- The next election cycle (the 2018 midterm) presents favorable tailwind in terms of further cementing or expanding Republican control of the Senate.

### *We will be monitoring a number of “milestones” for Trump:*

- With which foreign leaders will Trump first meet?
- Who will be considered for presidential appointments and/or cabinet considerations?
- Will Trump's first efforts be along easier paths, designed to generate quick wins and utilize the Republican sweep (such as tax reform)? Or will they be longer, more time-intensive, and more difficult pursuits (such as repealing Obamacare)?

### *In terms of trade:*

- Trump will likely more free-trade-oriented than he was during his campaign posturing.
- Trump can remove the North American Free Trade Agreement (NAFTA) with less effort than the Trans-Pacific Partnership (TPP).
- Regarding the TPP, a fast-track already granted by Congress provides guidelines in regard to what can be (re) negotiated by a president. It is possible that Trump reworks it or kills it altogether. ■

## About William Blair

William Blair is committed to building enduring relationships with our clients and providing expertise and solutions to meet their evolving needs. We work closely with Taft-Hartley clients, private and public pension funds, insurance companies, endowments, foundations, sovereign wealth funds, high-net-worth individuals and families, as well as financial advisors. We are 100% active-employee-owned with broad-based ownership. Our investment teams are solely focused on active management and employ disciplined, analytical research processes across a wide range of strategies, including U.S. equity, non-U.S. equity, fixed income, multi-asset, and alternatives. As of September 30, 2016, William Blair manages \$67 billion in assets. William Blair is based in Chicago with an investment management office in London and service offices in Zurich and Sydney. William Blair Investment Management, LLC and the investment management division of William Blair & Company, L.L.C. are collectively referred to as “William Blair.”

## Important Disclosures

This material is provided for information purposes only and is not intended as investment advice, offer or a recommendation to buy or sell any particular security or product. This material is not intended to substitute a professional advice on investment in financial products and any investment or strategy mentioned herein may not be suitable for every investor. Before entering into any transaction each investor should consider the suitability of a transaction to his own situation and, the need be, obtain independent professional advice as to risks and consequences of any investment. William Blair will accept no liability for any direct or consequential loss, damages, costs or prejudices whatsoever arising from the use of this document or its contents.

Any discussion of particular topics is not meant to be complete, accurate, comprehensive or up-to-date and may be subject to change. Data shown does not represent and is not linked to the performance or characteristics of any William Blair product or strategy. Factual information has been taken from sources we believe to be reliable, but its accuracy, completeness or interpretation cannot be guaranteed.

Information and opinions expressed are those of the author and may not reflect the opinions of other investment teams within William Blair. Information is current as of the date appearing in this material only and subject to change without notice.

This material is distributed in the United Kingdom and the European Economic Area (EEA) by William Blair International, Ltd., authorized and regulated by the Financial Conduct Authority (FCA), and is only directed at and is only made available to persons falling within articles 19, 38, 47, and 49 of the Financial Services and Markets Act of 2000 (Financial Promotion) Order 2005 (all such persons being referred to as “relevant persons”).

This document is distributed in Australia by William Blair & Company, L.L.C. (“William Blair”), which is exempt from the requirement to hold an Australian financial services license under Australia’s Corporations Act 2001 (Cth) pursuant to ASIC Class Order 03/1100. William Blair is registered as an investment advisor with the U.S. Securities and Exchange Commission (“SEC”) and regulated by the SEC under the U.S. Investment Advisers Act of 1940, which differs from Australian laws. This document is distributed only to wholesale clients as that term is defined under Australia’s Corporations Act 2001 (Cth).

This material is not intended for distribution, publications or use in any jurisdiction where such distribution or publication would be unlawful.

This document is intended for persons regarded as professional investors (or equivalent) and is not to be relied on, distributed to or passed onto any “retail clients.” No persons other than persons to whom this document is directed should rely on it or its contents or use it as the basis to make an investment decision.

This document is the property of William Blair and is not intended for distribution or dissemination, directly or indirectly, to any other persons than those to which it has been addressed exclusively for their personal use. It is being supplied to you solely for your information and may not be reproduced, modified, forwarded to any other person or published, in whole or in part, for any purpose without the prior written consent of William Blair.

Copyright © 2016 William Blair. “William Blair” refers to William Blair & Company, L.L.C., William Blair Investment Management, LLC, and affiliates. **William Blair** is a registered trademark of William Blair & Company, L.L.C.

5151573 (11/16)